6M-2026 RESULTS

CONFERENCE CALL
AUGUST 20, 2026

Martin Jacobsson, CEO
Magnus Blomberg, Acting CFO

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HIGHLIGHTS

SECOND QUARTER 2026

- Organic order backlog increased by 6.6%
  - Driven mainly by our units in Norway, Finland and the UK
- Broadly flat organic growth (-0.5%)
- Q2 adjusted EBITA 107.5 MSEK (132.2), margin 7.6% (9.2%)
- New acquisition in Finland: ProRakenne, a roofing specialist for mainly industrial customers and data centers

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HIGHLIGHTS

SECOND QUARTER 2026, LTM

Net Sales, MSEK

5,243.3 (5,185.8)

Order Backlog, MSEK

4,479.3 (4,259.1)

Adjusted EBITA, MSEK

351.3 (389.7)

Adjusted EBITA-margin, %

6.7 (7.5)

Cash flow from operating activities, MSEK

431.9 (459.9)

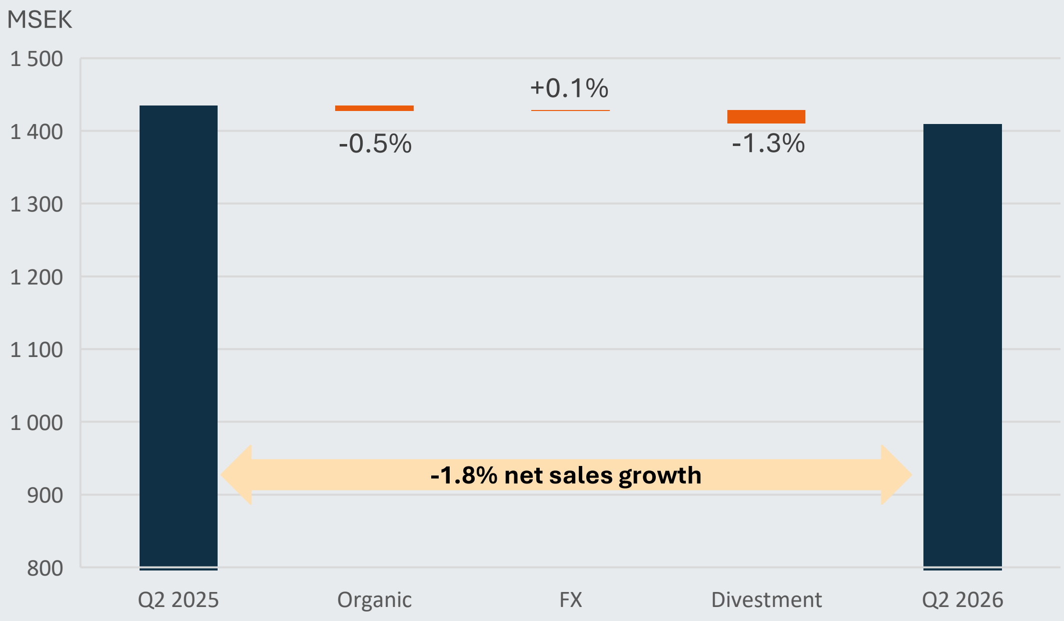
Cash conversion, %

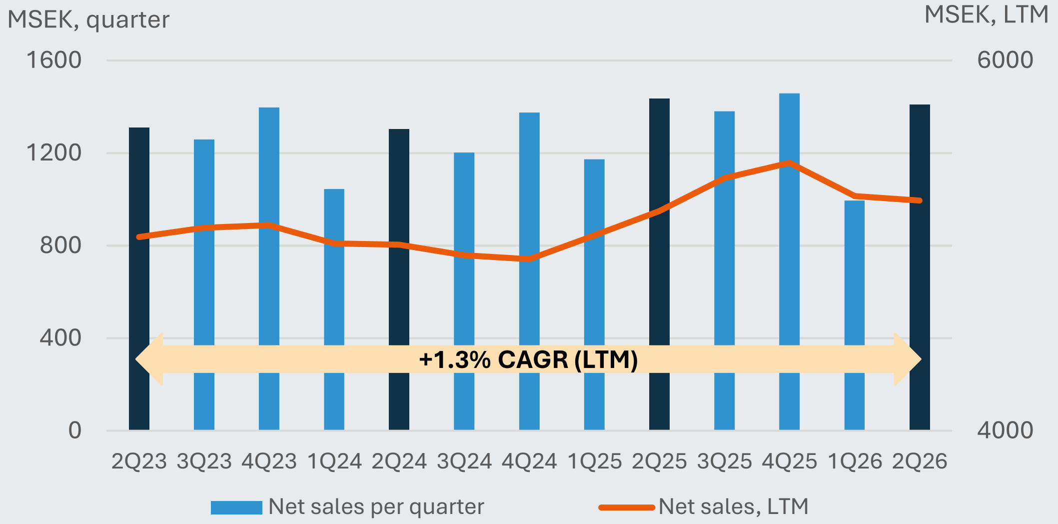
97.7 (99.0)

NET SALES

SECOND QUARTER 2026

- Total net sales decreased by -1.8% to 1,409.5 MSEK (1,434.7)
- -0.5% organic growth
- -1.3% divestment of Alnova (Specialist Solutions)
- Total Solutions sales decreased by -2.2% to 706.7 MSEK (722.8)
- Specialist Solutions sales increased by 0.9% to 554.7 MSEK (549.9)
- Clear Line sales decreased by -8.6% to 148.1 MSEK (162.1)





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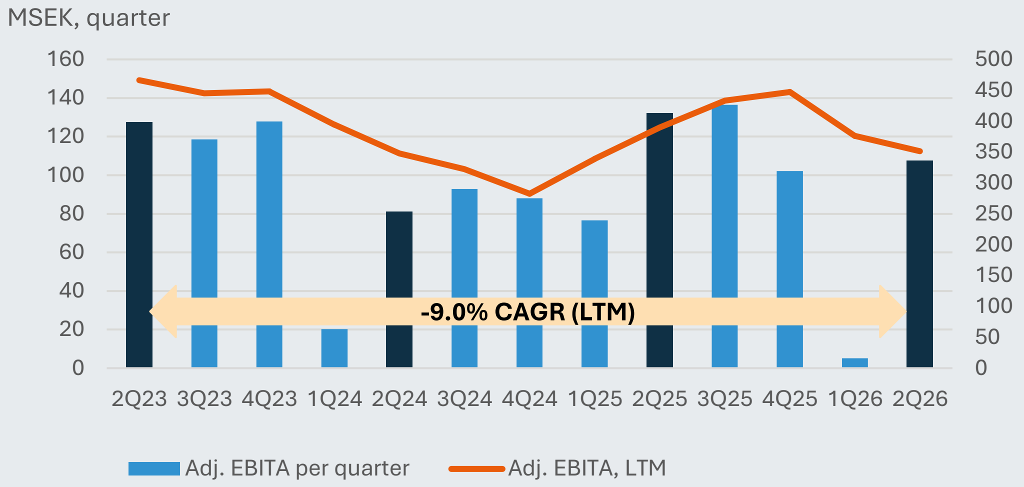
ADJUSTED EBITA

SECOND QUARTER 2026

- Adj. EBITA of 107.5 MSEK (132.2), margin at 7.6% (9.2%)
- Total Solutions adj. EBITA of 23.2 MSEK (47.9), margin of 3.3% (6.6%)
  - Margin decline concentrated in a limited number of Norwegian units; improvement actions ongoing
- Specialist Solutions adj. EBITA of 51.2 MSEK (51.5), margin of 9.2% (9.4%)
- Clear Line adj. EBITA of 55.8 MSEK (47.6), margin of 37.7% (29.4%)
- Total adjustments of 2.2 MSEK (11.2) that solely related to contingent consideration adjustments

SEK million	2026 Q2	2025 Q2	Δ	2026 12m	2025 Jan-Dec
Adjusted EBITA	107.5	132.2	-18.7%	351.3	447.4
Adj. EBITA margin	7.6%	9.2%		6.7%	8.2%



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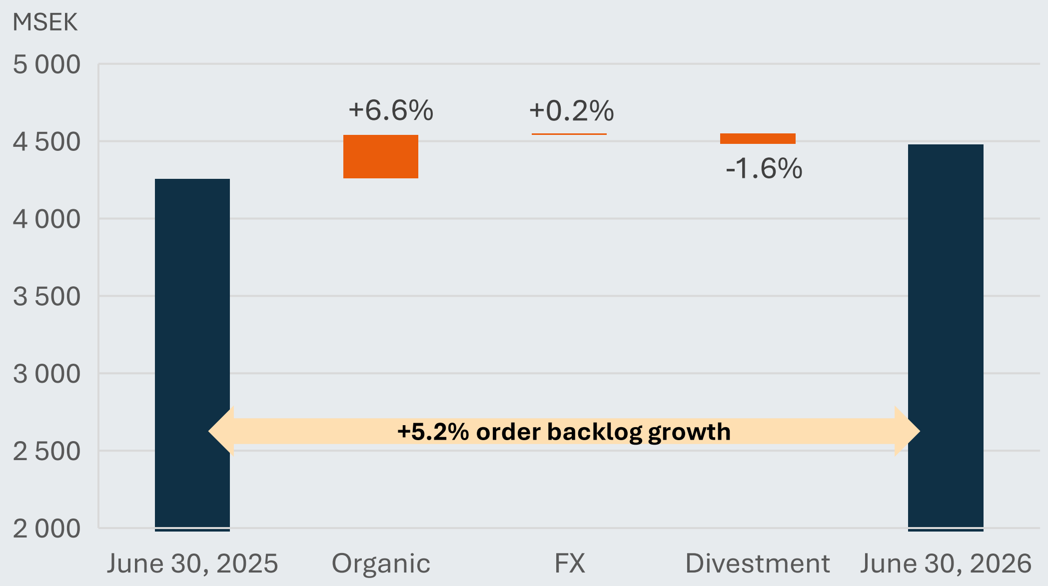
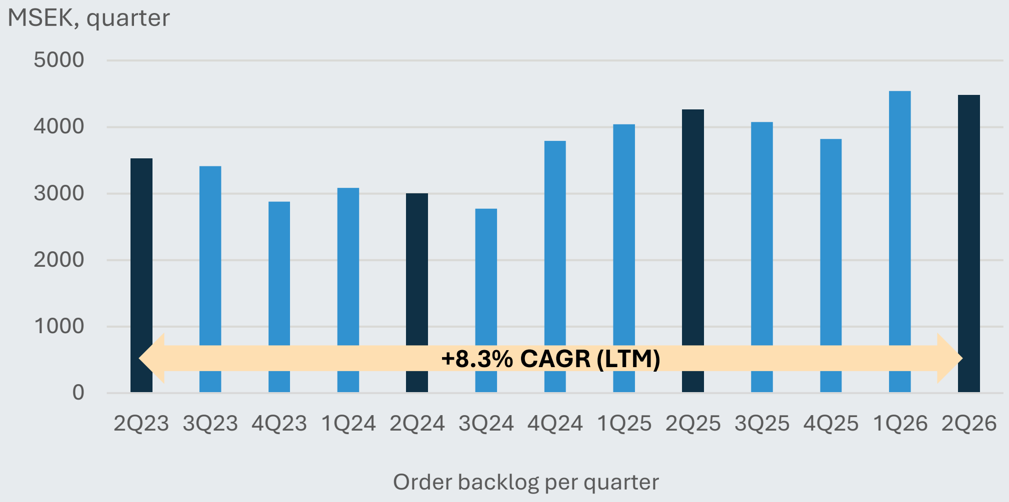
ORDER BACKLOG

SECOND QUARTER 2026

- Order backlog increased by 5.2% to 4.5 bn SEK (4.3)
- Organic order backlog increased by 6.6% YoY
  - Organic growth in Norway, Finland and UK
- -1.6% Divestment of Alnova (Specialist Solutions)
- Total Solutions order backlog increased by 0.3% to 1,892.0 MSEK (1,886.2)
- Specialist Solutions order backlog increased by 10.5% to 1,254.0 MSEK (1,135.3)
- Clear Line order backlog increased by 7.7% to 1,333.3 MSEK (1,237.6)





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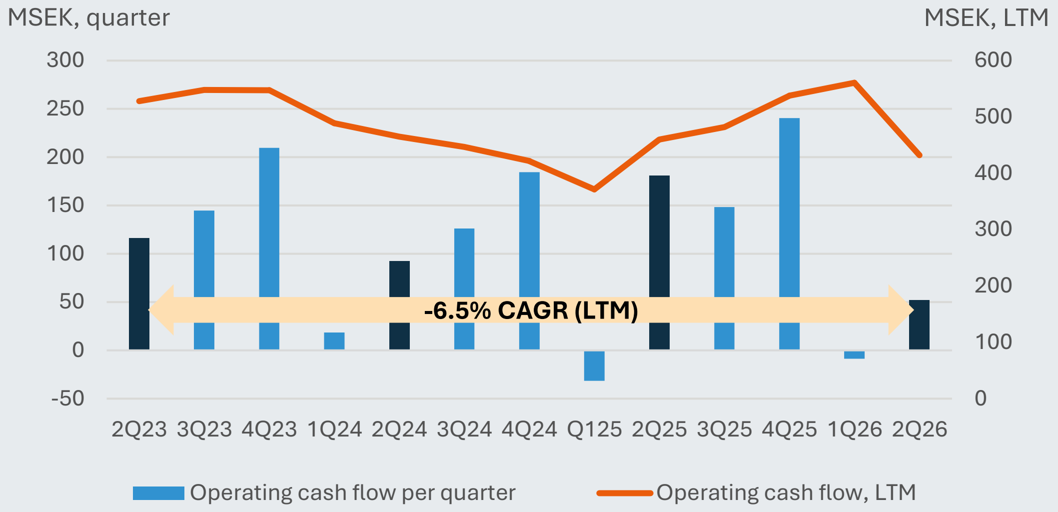
CASH FLOW

SECOND QUARTER 2026

- Weaker cash flow following a delayed start of projects
- In line with the expected pattern from a slow start
- 97.7% cash conversion on a rolling 12 months basis

SEK million	2026 Q2	2025 Q2	Δ	2026 12m	2025 12m	Δ
Operating cash flow	51.9	180.7	-71.3%	431.9	459.9	-6.1%
Δ Working capital	-69.6	61.3		87.3	90.3	
Cash conversion	37.7%	115.9%		97.7%	99.0%	



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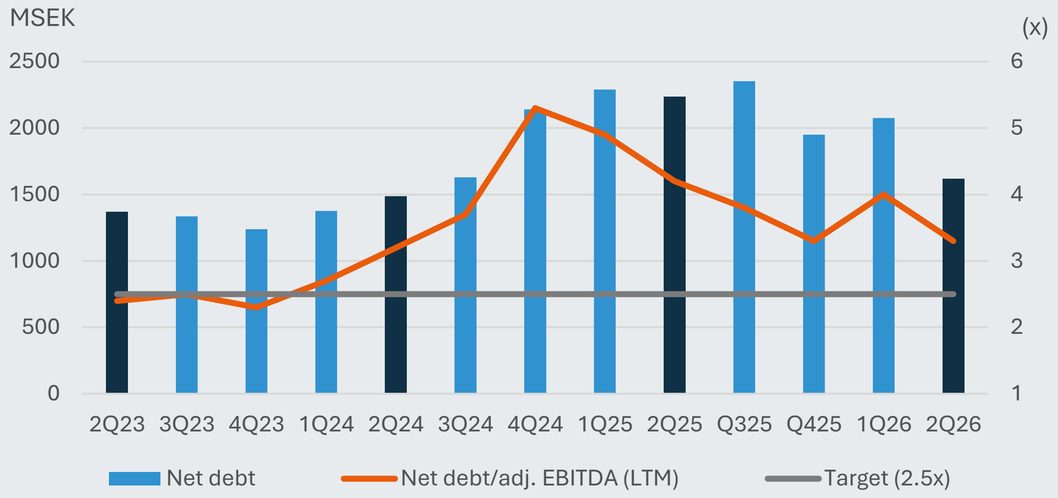
FINANCIAL CAPACITY & NET DEBT

SECOND QUARTER 2026

- Declining Net debt / adjusted EBITDA
- Average interest rate January-June 2026: ~5.7% (~5.7%)
- Fixed interest period of 1-3 months

SEK million	June 30, 2026	June 30, 2025
Interest-bearing debt	1,856.5	2,463.3
Lease liabilities (+)	183.3	250.8
Cash and cash equivalents (-)	422.9	476.4
Total interest-bearing net debt	**1,616.9**	**2,237.7**
Net debt / adjusted EBITDA (x)	**3.3x**	**4.2x**



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ACQUISITION OF PRORAKENNE

A strategic acquisition strengthening our market position

- **ProRakenne (Oulu) acquired through our Finnish subsidiary Rovakate**
  - Roofing contracting services — revenue 2025: 57 MSEK, 30 employees
  - Rovakate: building envelope solutions for mainly industrial customers, revenue LTM Q2 2026: 282 (225) MSEK
- **Financed through existing cash; limited net change in Group cash**
  - Part of consideration settled via a long-term co-ownership instrument in Rovakate, aligning incentives
- **A natural next step**
  - Long-standing collaboration and shared values; two well-established players in the industrial segment
  - Growing industrial-customer demand for a partner capable of full-scale international project delivery
- **Stronger market position — broader product portfolio, long-term customer contracts**

ACQUISITION OF PRORAKENNE

A strategic acquisition strengthening our market position

- Broad-based service provider

Example projects

- Tenant-owner association
  - Roof area: 400 m^2
  - Project turnover: 2 MSEK
  - Project length: 3 months

- Governmental building
  - Roof area: 2,750 m^2
  - Project turnover: 6 MSEK
  - Project length: 4 months

- Large-scale industrial customer
  - Roof area: 39,000 m^2
  - Project turnover: 47 MSEK
  - Project length: 24 months

- Data centers
  - Roof area: 45,000 m^2
  - Project turnover: 34 MSEK
  - Project length: 32 months

CONCLUDING REMARKS

Q2 2026 – GROWING ORDER BOOK

- Stronger order backlog
- Gradual recovery during the second quarter
- Continued focus on profitability improvements
- Acquired the roofing contractor ProRakenne in Oulu via our Finnish subsidiary Rovakate
  - Increased exposure to industrial buildings and data centers

Q&A

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