9M-2026 RESULTS

CONFERENCE CALL
NOVEMBER 12, 2026

Eva Torberger, Acting CEO
Magnus Blomberg, CFO

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HIGHLIGHTS
THIRD QUARTER 2026

- The first Interim Report as Acting CEO
- Order backlog increased by 4.4%
  - Mainly driven by our units in Norway, Finland and the UK.
- Organic revenue growth +2.4%
- Q3 adjusted EBITA 144.6 SEKm (136.4), margin 10.2% (9.9%)
- Magnus Blomberg appointed CFO
- Closing of acquisition of ProRakenne

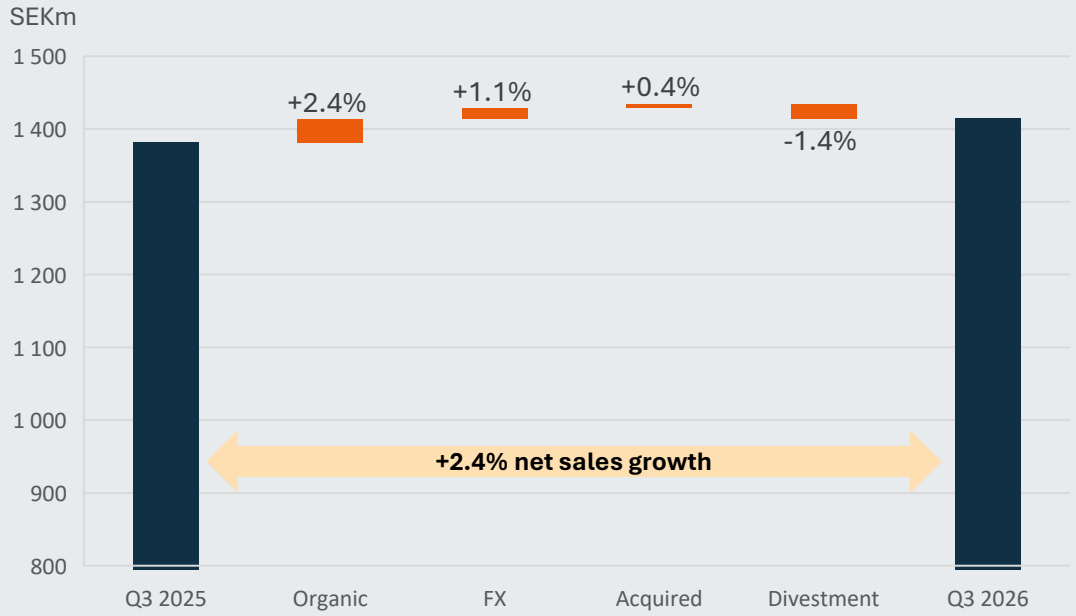


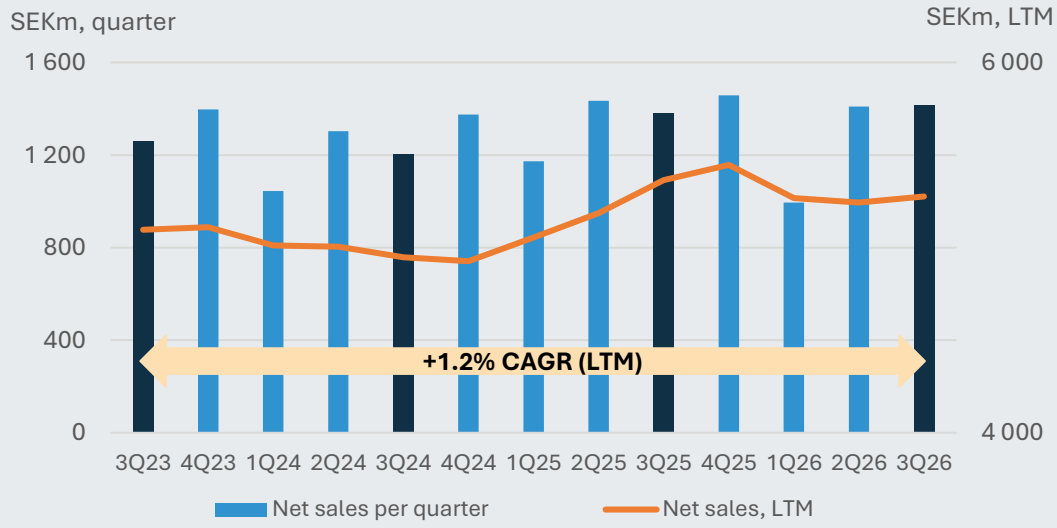
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NET SALES

THIRD QUARTER 2026

- Total net sales increased by 2.4% to 1,414.5 MSEK (1,381.1)
- 2.4% organic growth
- -1.4% divestment of Alnova (Specialist Solutions)
- Total Solutions sales decreased by -0.6% to 726.6 MSEK (731.0)
- Specialist Solutions sales increased by 9.3% to 555.5 MSEK (508.4)
- Clear Line sales decreased by -6.6% to 132.4 MSEK (141.8)





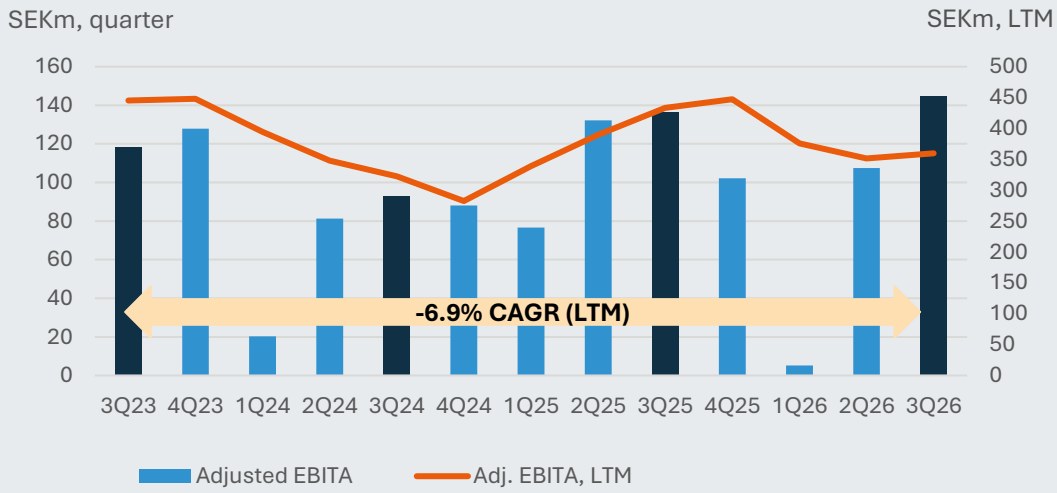
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ADJUSTED EBITA

THIRD QUARTER 2026

- Adj. EBITA of 144.6 SEKm (136.4), margin at 10.2% (9.9%)
- Total Solutions adj. EBITA of 46.2 SEKm (50.5), margin of 6.4% (6.9%)
- Specialist Solutions adj. EBITA of 71.8 SEKm (60.5), margin of 12.9% (11.9%)
- Clear Line adj. EBITA of 47.2 SEKm (47.2), margin of 35.7% (33.3%)
- Total adjustments of 5.0 SEKm (13.4) are related primarily to acquisition costs and contingent consideration

SEK million	2026 Q3	2025 Q3	Δ	2026 12m	2025 Jan-Dec
Adjusted EBITA	144.6	136.4	6.1%	359.5	447.4
Adj. EBITA margin	10.2%	9.9%		6.8%	8.2%

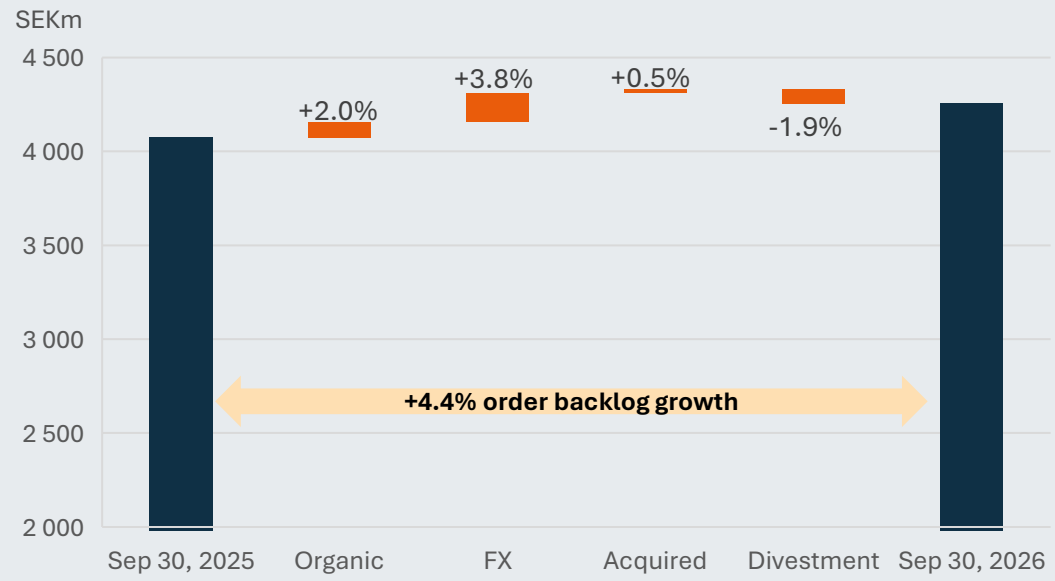


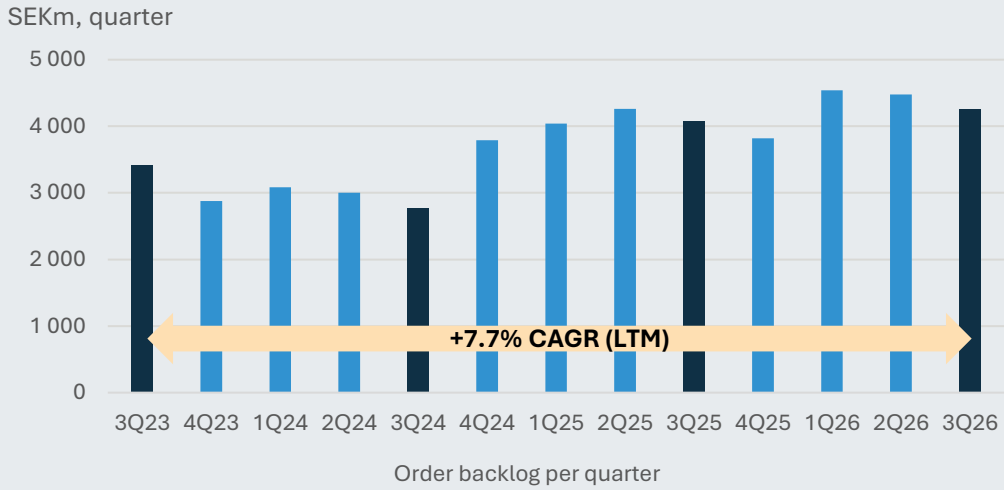
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ORDER BACKLOG

THIRD QUARTER 2026

- Order backlog increased by 4.4% to 4.3 SEKbn (4.1)
- Organic order backlog increased by 2.0% YoY
  - Organic growth in Norway, Finland and UK
- -1.9% Divestment of Alnova (Specialist Solutions)
- Total Solutions order backlog decreased by 0.7% to 1,637.2 SEKm (1,649.3)
- Specialist Solutions order backlog increased by 5.0% to 1,195.4 SEKm (1,138.0)
- Clear Line order backlog increased by 10.3% to 1,421.6 SEKm (1,288.7)





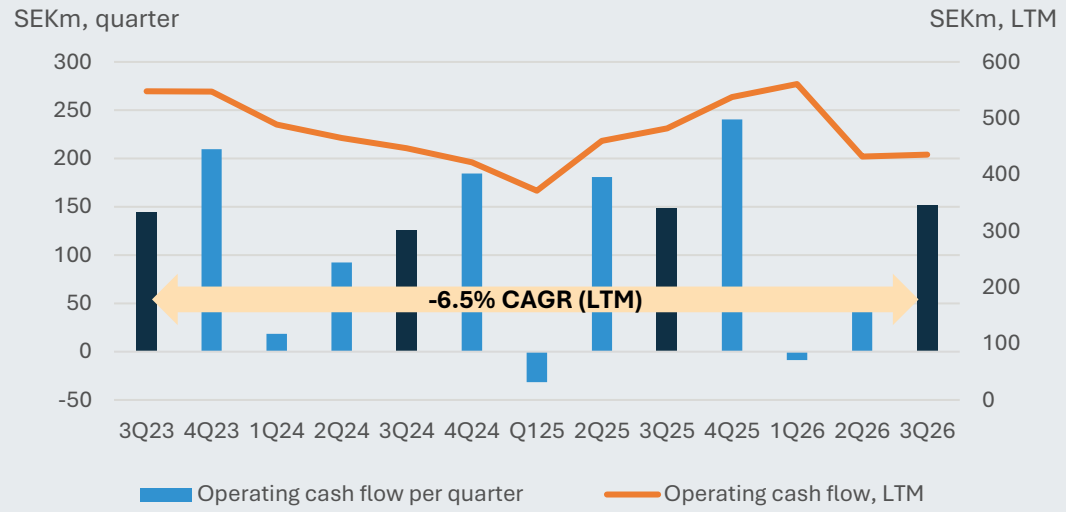
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CASH FLOW

THIRD QUARTER 2026

- Cashflow, in line with the expected pattern
- High activity ties up working capital
- 95.7% cash conversion on a rolling 12 months basis

SEK million	2026 Q3	2025 Q3	Δ	2026 12m	2025 Jan-Dec	Δ
Operating cash flow	151.8	148.3	2.3%	435.3	537.8	-19.1%
Δ Working capital	5.5	26.3		66.5	101.1	
Cash conversion	88.2%	93.2%		95.7%	99.0%	



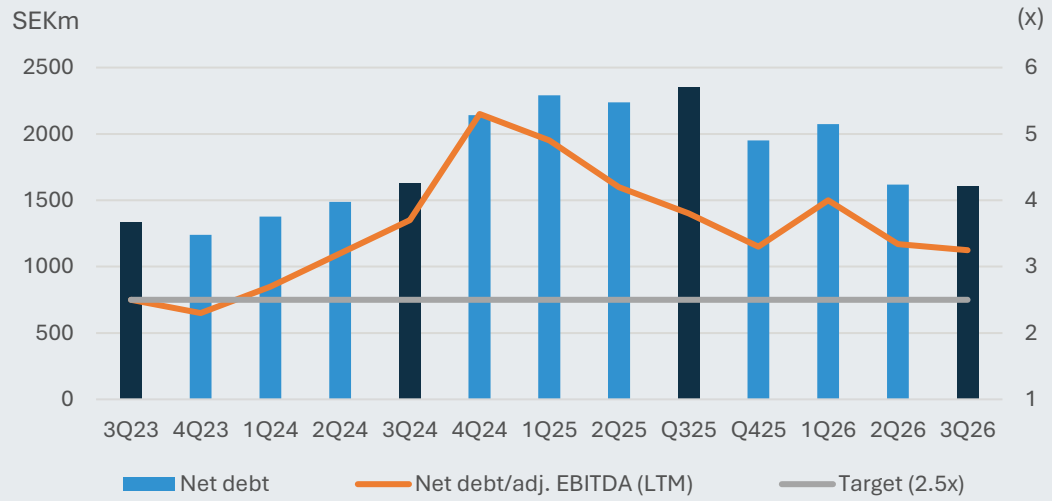
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FINANCIAL CAPACITY & NET DEBT

THIRD QUARTER 2026

- Net debt / adjusted EBITDA on the right path
- Average interest rate January-September 2026: ~5.8% (~5.8%)
- Fixed interest period of 1-3 months

SEK million	September 30, 2026	September 30, 2025
Interest-bearing debt	1,804.6	2,352.3
Lease liabilities (+)	174.0	242.5
Cash and cash equivalents (-)	375.7	395.0
Total interest-bearing net debt	**1,602.9**	**2,199.7**
Net debt / adjusted EBITDA (x)	**3.3x**	**3.8x**



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CONCLUDING REMARKS

Q3 2026 – GROWING ORDER BOOK

- Group management
  - Eva Torberger has been appointed as Acting CEO.
  - Magnus Blomberg has been appointed as permanent CFO.
- Focus on operational excellence and factors within our control.
- Strong order backlog for year-end 2026 and 2027
- Increased growth and margins during the third quarter.
  - Particular strong quarter for Specialist Solutions with net sales increased by 9.3%
- Refinancing options continuously evaluated

Q&A

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